

Publication

Sustainabilizing the government machinery? Exploring sustainability-oriented transformations of internal governance in Swiss cantons

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ID 4509668 Author(s) Bornemann, Basil; Christen, Marius Author(s) at UniBasel Bornemann, Basil ; Christen, Marius ; Year 2019 Title Sustainabilizing the government machinery? Exploring sustainability-oriented transformations of internal governance in Swiss cantons Editor(s) Hamman, Philippe Book title Sustainability Governance and Hierarchy Publisher Routledge Place of publication London Pages 115-135 ISSN/ISBN 978-0-36718-789-7; 978-0-367-18790-3 Series title Routledge studies in sustainability This chapter sheds light on how the organization and working of the government machinery, i.e. its internal governance, are being transformed in a sustainability-oriented manner. Starting from a specific understanding of sustainability-oriented transformations of governance, four different ideal-typical practical governance arrangements found in a study on sustainability governance in six Swiss cantons are analysed with regard to their transformative potentials. On the one hand, the analysis shows that strategy and network-oriented governance arrangements may have the potential for inducing sustainabilityoriented governance transformations. Management and problem-oriented sustainability governance ar-

rangements, on the other hand, seemingly lack such potential. On the basis of these tentative results, observations on the possible role of different hierarchical settings for sustainability-oriented transformations are discussed and perspectives for future research are identified.

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